



# DEPARTMENT OF HEALTH SERVICES



# Strategic Direction

## OUR MISSION

To build a progressive, responsive and sustainable evidence-based health system for accelerated attainment of the highest standard of health

## OUR VISION

A healthy and productive county with high quality of life

## CORE VALUES

Teamwork,  
Integrity, Ethics and  
professionalism,  
Equity and Fairness,  
Responsiveness,  
Client-centeredness,

Transparency and  
Accountability,  
Creativity and  
Innovation

## Goals

Acceleration of attainment of Universal Health Coverage

## HEALTH PILLARS

Leadership and governance, Service delivery, Health system financing, Health workforce, Medical products vaccines and technologies, health information systems

## STRATEGIC FOCUS

Reduce morbidity and preventable deaths from both communicable and non-communicable diseases.

Improve efficiency and quality of services and adopt health care innovations.

To improve access to essential primary health services. To advocate and mobilize for adequate financing for health at all levels.

## Partnership Achievements in the Health Sector

- Construction and operationalization of county mother and child hospital which is a 120-beds center of excellence/specialist hospital for mothers and children
- Construction of a mental health unit
- Construction and operationalization of Makindu Trauma Centre which is a Centre of Excellence for operative fracture management and surgical interventions
- Establishment of a youth center
- Establishment and equipping of two eye units in Makueni (Makindu and MCRH)
- Establishment of Tawa sub-County Hospital maternal and child health unit
- Increased financing from NHIF schemes and improved prioritization
- First county to run an Obstetric Fistula (OF) program as a routine subspecialty
- Capacity building of Health care workers and training of CHPs
- Improved Iron and folic acid supplementation for ANC mothers (93% in 2019 to 98% in 2022).
- Initiation of Adolescent Health and Nutrition programme in 590 primary and secondary schools across the County reaching more than 47,000 girls and more than 32,000 boys.
- Initiation of Baby Friendly Community Initiative (BFCl) in 24 Community Health Units (CHUs)

## Partnership Engagements – First Year of CIDP III 2023 - 2027

PARTNERS	PROGRAM	IMPACT
Fred Hollows, Kenya society for the blind, One sight Charity vision	Sustainable model for eye care financing	<ul style="list-style-type: none"> <li>• Reduction of disability as a result of preventable blindness</li> <li>• Social economical empowerment of people living with blindness</li> <li>• Improved quality surgical productivity</li> <li>• Conducted a cataract medical camp (Screened 1103 of whom 279 had cataract and 252 were operated)</li> </ul>
Safaricom Foundation	Maternal and child health	<ul style="list-style-type: none"> <li>• Established Tawa sub-County Hospital maternal and child health unit</li> <li>• Over 15,000 residents from Mbooni East, Makueni County will benefit from improved health services</li> <li>• Reducing referrals rates hence social economical cost saving</li> <li>• Reducing maternal and child health mortality</li> </ul>
ThinkWell	Health Financing	<ul style="list-style-type: none"> <li>• Increased financing from NHIF schemes and improved prioritization</li> <li>• Enhanced facility autonomy and strengthen human resource performance</li> <li>• Improved efficiency through utilization of budget and expenditure data</li> <li>• Shaped the national scale up of the Primary Care Networks (PCN) under the universal health care</li> </ul>
JHPIEGO	Reproductive, Maternal, Newborn, Child and Adolescent Health AFP – Advance Family Planning APIP – Accelerating PFP into PHC in Kenya AMPLI – PPHI – Accelerating Measurable Progress and leveraging investments for PPH Impact ARC – ANC PNC Research Collective (Networks of Care) OSS – Obstetric Safe Surgery + Proximie OF – Obstetric Fistula	<ul style="list-style-type: none"> <li>• Restoration of women dignity under the OF program</li> <li>• Leveraging on technology to improve health care outcomes</li> </ul>
Proximie	Health technology and innovation	<ul style="list-style-type: none"> <li>• Innovation in scaling up access to quality care and training as one way of addressing health workforce shortage.</li> <li>• Creating strategic partnership ( GSI - Renewable energy and health)</li> </ul>
World bank and Danish	THS and Danida funding	<ul style="list-style-type: none"> <li>• Improvement service delivery</li> <li>• Improved financial reporting by lower facility</li> <li>• Improved maternal, and neonatal health care services</li> <li>• Improved skilled delivery and immunization coverage</li> <li>• Improved reporting rates</li> </ul>
Nutrition international	Health technology and innovation	<ul style="list-style-type: none"> <li>• Contributed to reduction of stunting rates in children under 5 years from 25.1% in 2014 to 19.8% in 2022.</li> <li>• Reduction of underweight's from 10.2% (2014) to 8.7% in 2022.</li> </ul>
National government – ICT Authority	Health information system	<ul style="list-style-type: none"> <li>• Automation roadmap for health services</li> <li>• Visibility of health data and facility information</li> </ul>
PATH, Up-coming in the space (CIHEB, JHPIEGO)	Primary Care Networks (PCN) and Primary Health Care (PHC)	<ul style="list-style-type: none"> <li>• Strengthened implementation universal health coverage</li> <li>• Social economical cost saving</li> <li>• Improved preventive health hence savings on the curative health</li> </ul>

## Developmental Focus Areas

PROGRAM	Priority Area	5 Year Budget Estimate Kshs (in Million)	Desired Change
Preventive & Promotive services	Improved access to essential primary health care services Improved uptake of RMNCAH Strengthened Community Health Services Reduced disease burden of Communicable Diseases (CDs) and Non-Communicable Diseases (NCDs) Improved WASH and Community Led Total sanitation (CLTS) Improved mental health among community	5,170	Reduced Maternal, Infant and Child Mortality
Curative and Rehabilitative	Improved health service delivery Improved rehabilitative services Enhanced EMMS security Reduced distance to health facilities Enhanced specialized clinical services Improved diagnostic services Reduced response time	3,127	Improved efficiency in provision of health services
Planning and Administration Programme		4,459	Improved access to health services
Grand Total		10,756	

## OUR ASK FROM THE PARTNERS

- Support clustering model by implementing project themes
- Support the implementation of the primary care networks
- Automation of the health system
- Upscale preventive, promotive and rehabilitative health care
- Staffing and equipping health facility
- Strengthen health financing
- Create health tourism opportunities